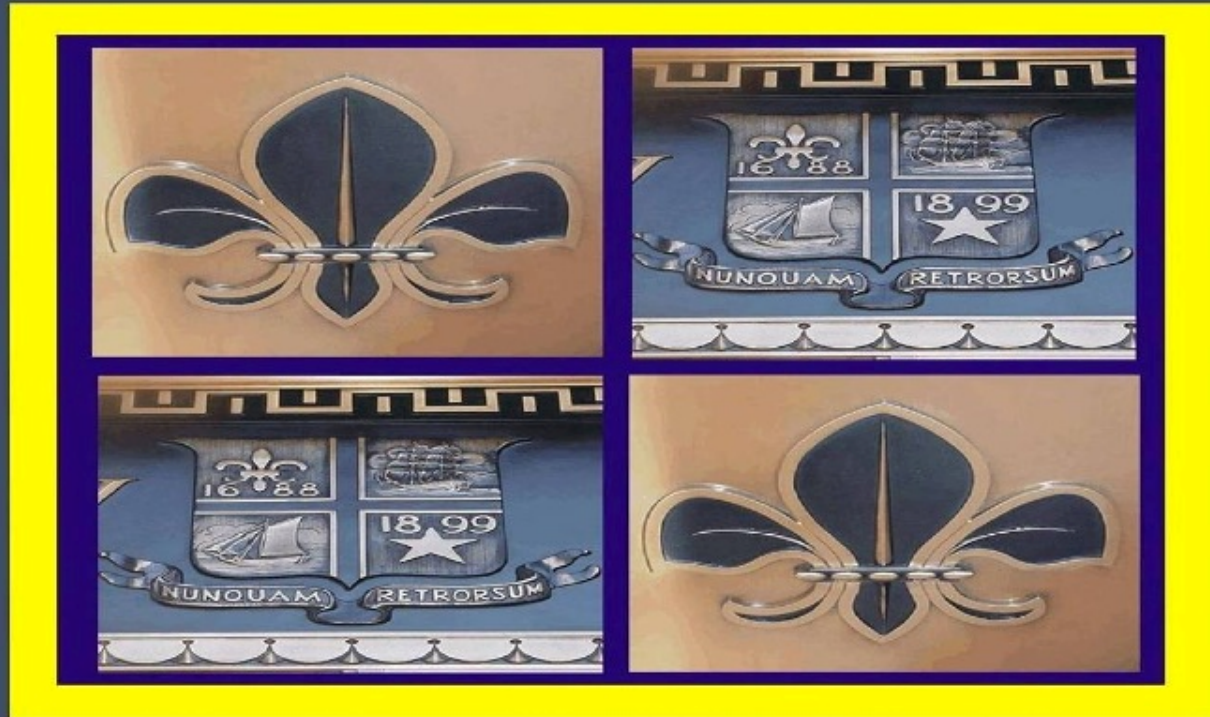


# City of New Rochelle, New York



Proposed Budget and Work Program  
2011

# Total Budget - All Funds

## (millions)

	2010	2011	Increase/ (Decrease)	Increase/ (Decrease)
<b>Operating</b>	\$108.5	\$107.2	\$(1.3)	(1%)
<b>Capital</b>	11.9	2.2	(9.7)	(82%)
<b>Debt Service</b>	8.0	7.7	(0.3)	(4%)
<b>Enterprise Funds</b>	8.3	7.9	(0.4)	(5%)
<b>Others</b>	19.1	18.7	(0.4)	(2%)
<b>Total</b>	\$155.8	\$143.7	\$(12.1)	(8%)

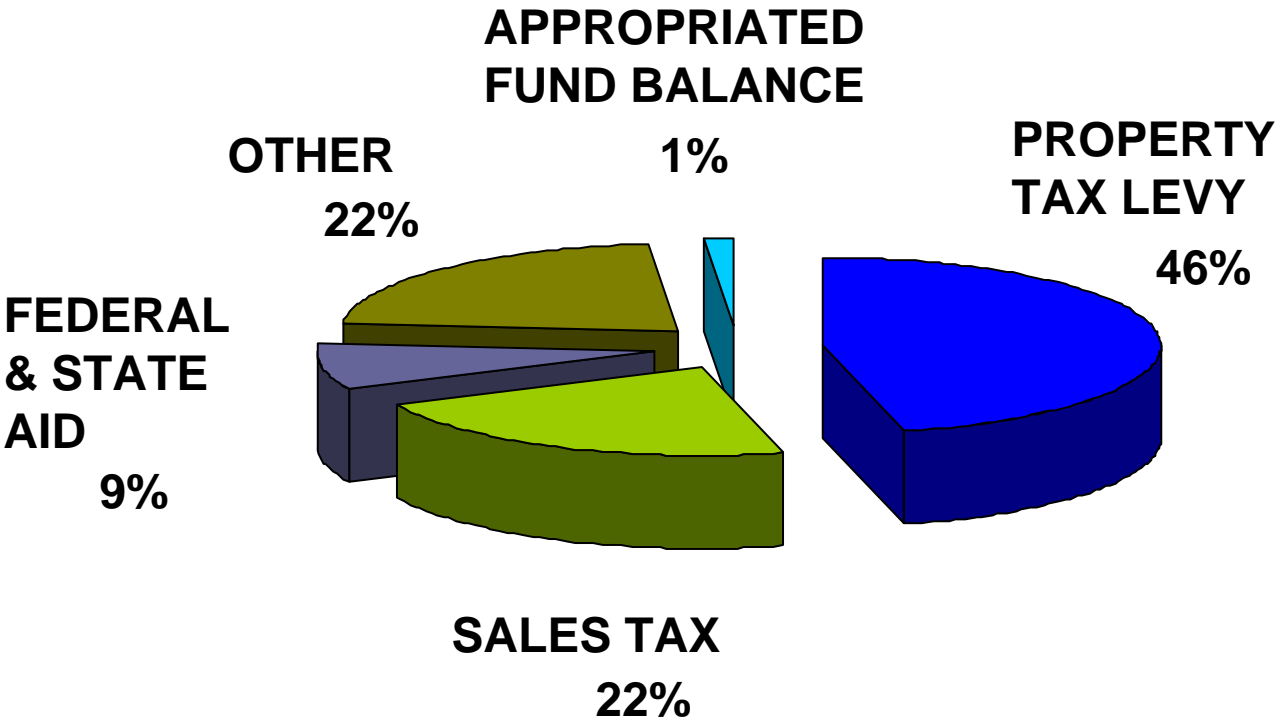
**BUDGET COMPARISON – GENERAL FUND\***  
**2010 vs. 2011**  
**(millions)**

	<u>2010</u>	<u>2011</u>	<b>Increase (Decrease) %</b>
Operating	\$ 100.9	\$ 99.6	(1%)
Capital	.1	0	(100%)
Debt Service	<u>7.5</u>	<u>7.6</u>	<u>1%</u>
Totals	<u>\$ 108.5</u>	<u>\$ 107.2</u>	<u>(1%)</u>
Budget Decrease (\$)		<u>\$ (1.3)</u>	

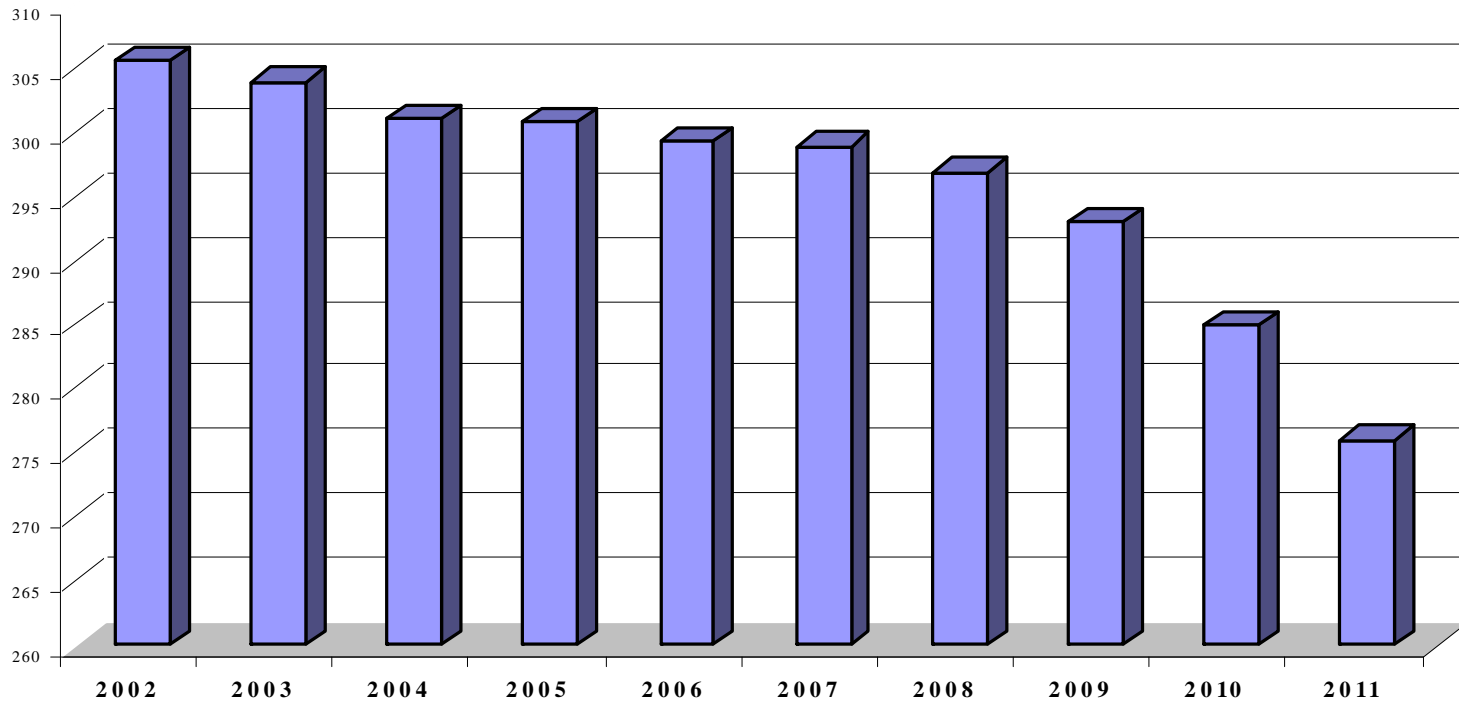
\*Tax Levy Portion

# OPERATING BUDGET REVENUES

## \$107.2 Million

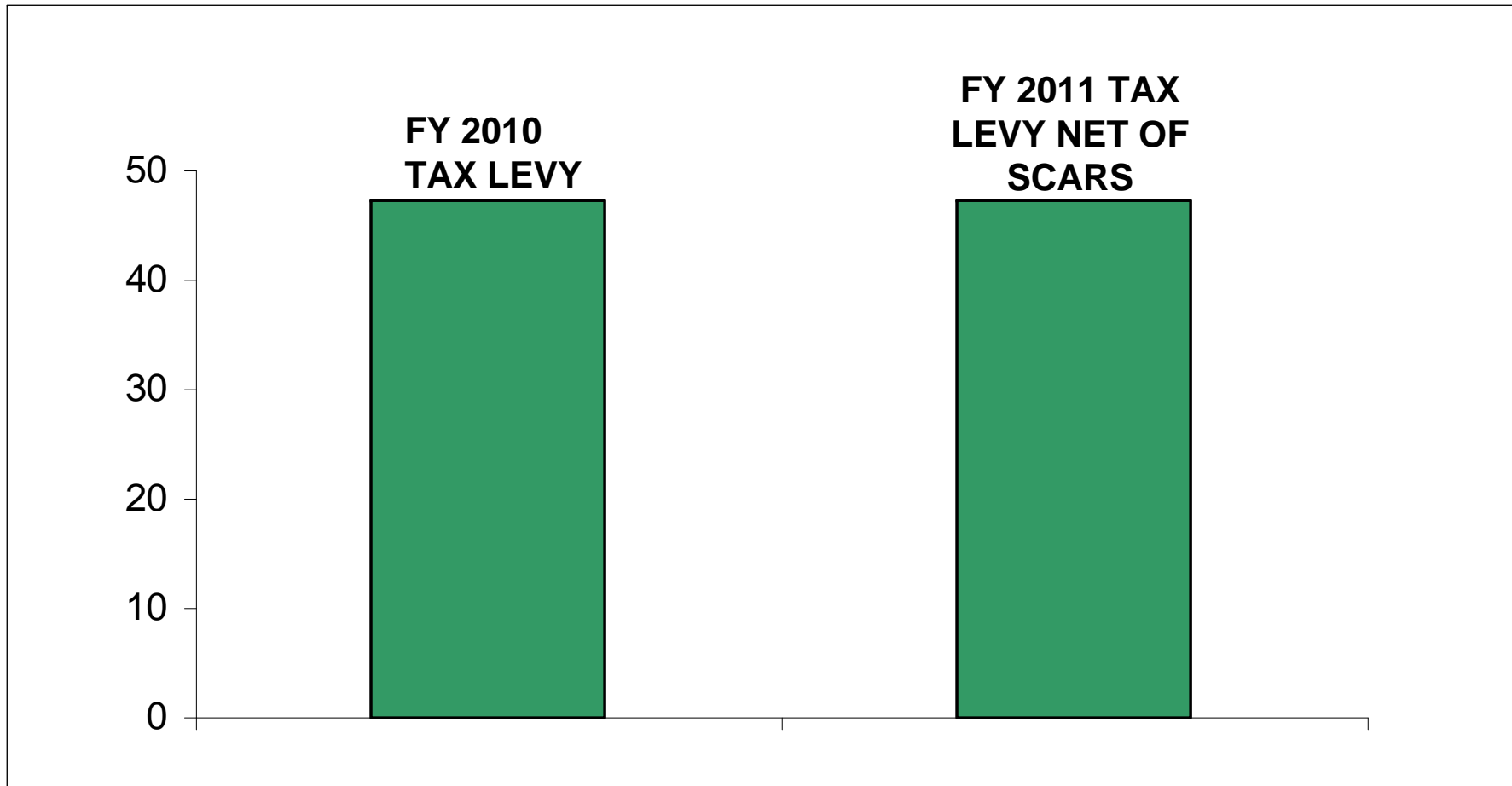


# Taxable Assessment Roll



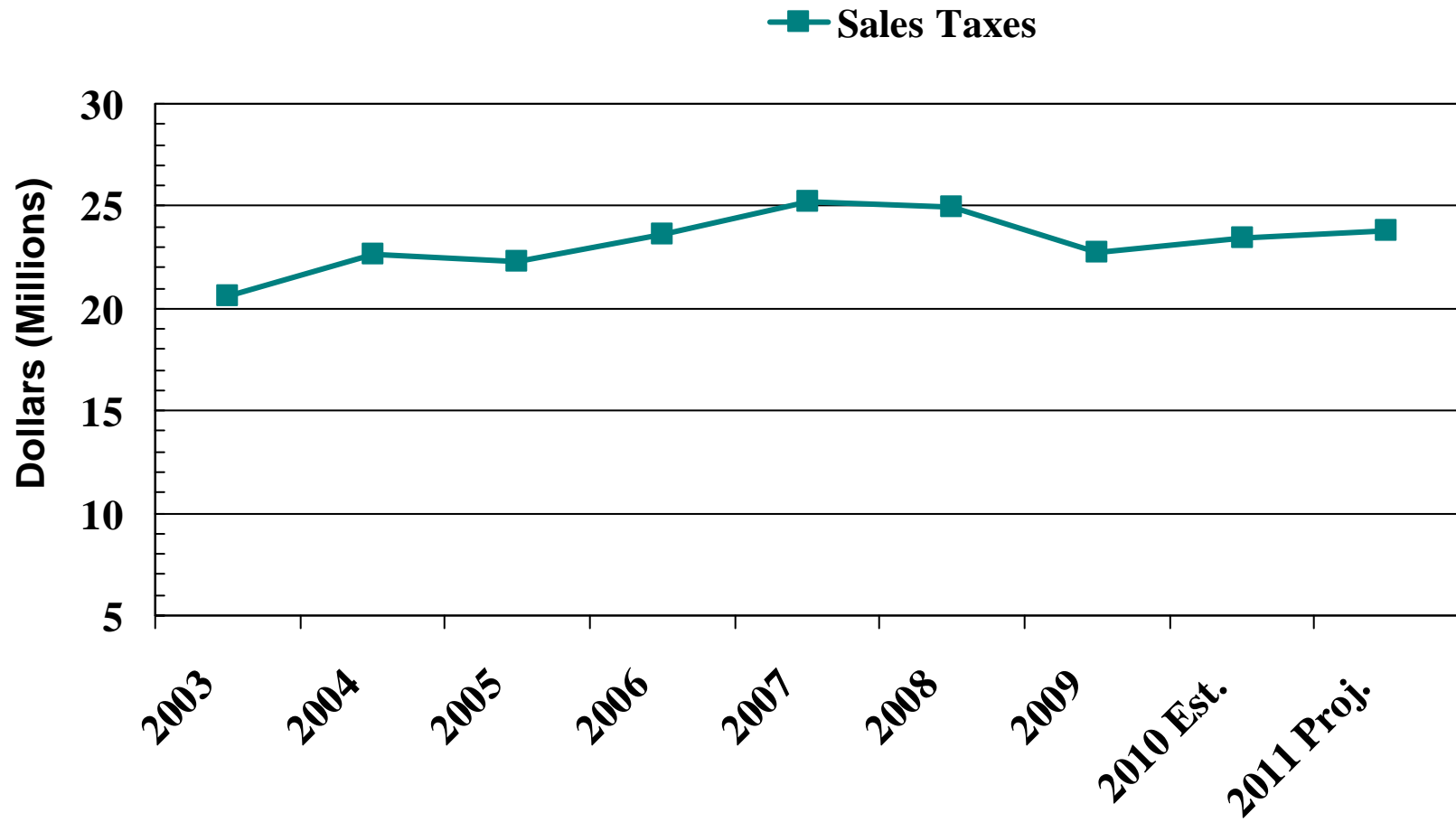
2011 = Roll decreased by \$9.1 million, equivalent to tax loss of \$1.6 million, or 3.5%

# PROPERTY TAX LEVY COMPARISON

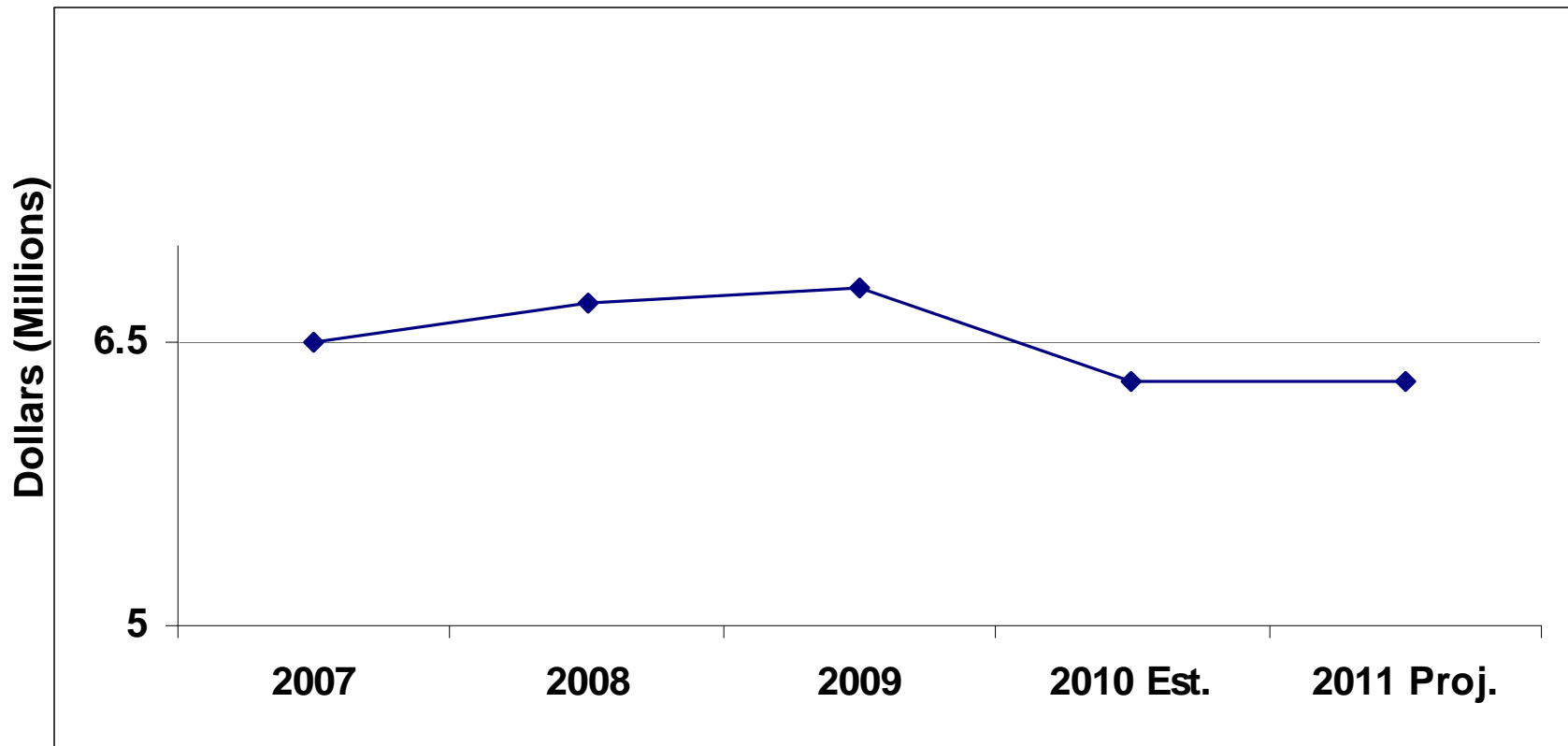


**WITH 3.9% TAX RATE INCREASE, NO NET INCREASE IN TAX LEVY**

# SALES TAXES

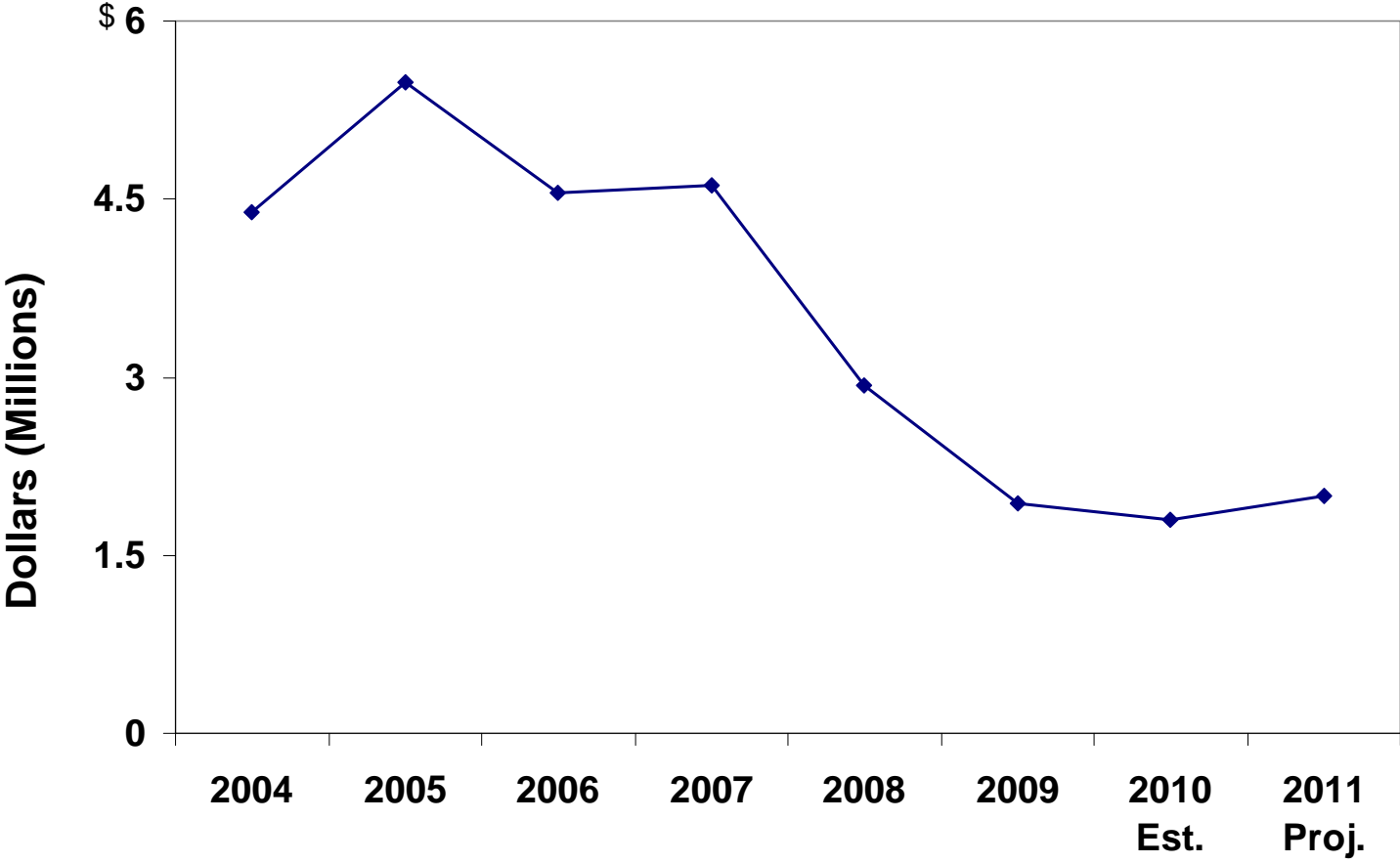


# NEW YORK STATE AID TO NEW ROCHELLE LAST FIVE YEARS





# MORTGAGE TAX REVENUES



# ONE – TIME REVENUES FY 2011 BUDGET

AVALON ADVANCE OF  
FINAL LAND PAYMENT

FY 2010 \$3,000,000

FY 2011 1,488,000

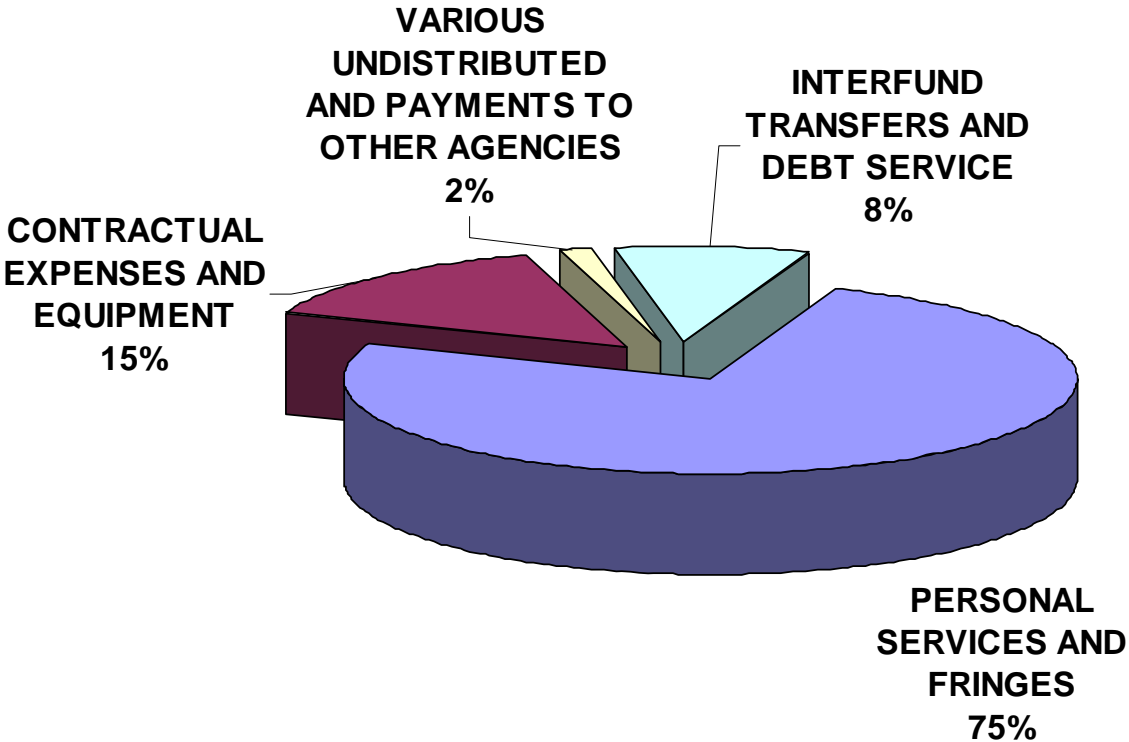
APPLIED TO BUDGET \$2,988,000

PENSION COST DEFERRAL \$1,616,000

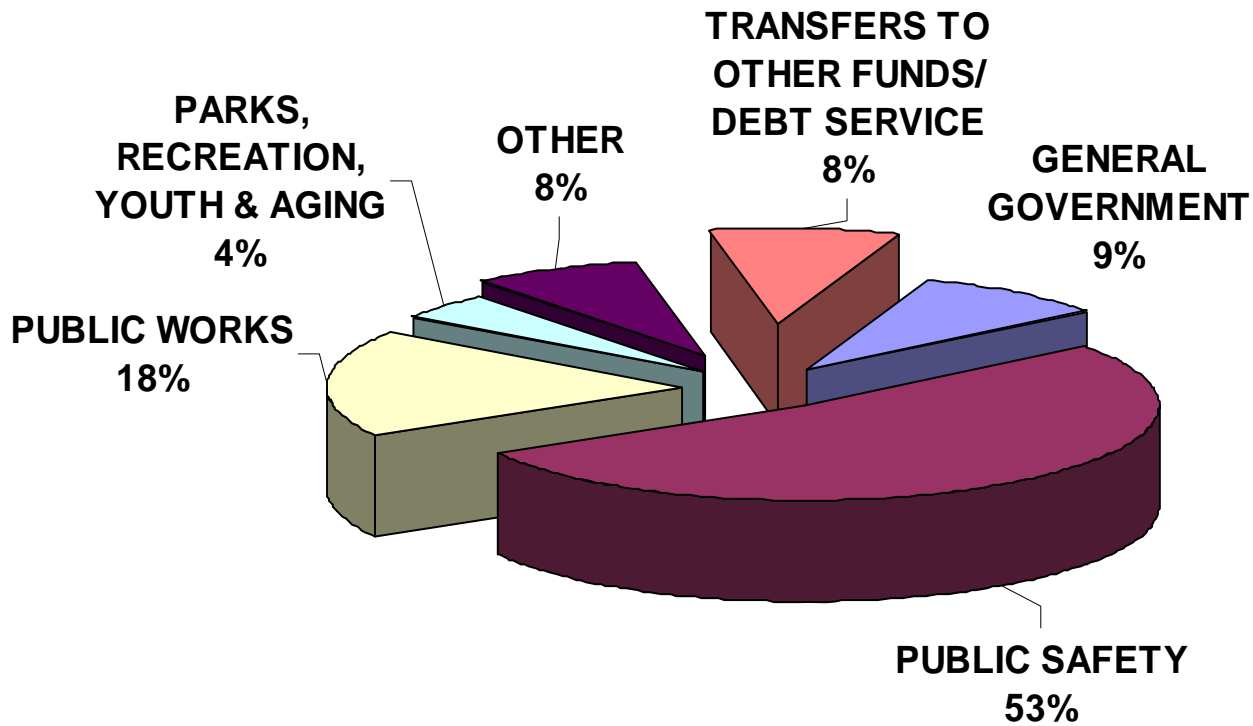
# 2011 REVENUE INCREASES/(DECREASES) FROM 2010 BUDGET

Pension Cost Deferral	\$1,600,000
Sale of Land ( Avalon)	1,500,000
Sales Taxes	800,000
Mortgage Taxes	(500,000)
NYS AIM Aid	(400,000)
Parking & Code Violations	(400,000)
One-time Grants/Revenues	(3,141,000)

# OPERATING BUDGET EXPENSES- By Type of Expense - \$107.2 Million



# OPERATING EXPENSES - By Function - \$107.2 Million



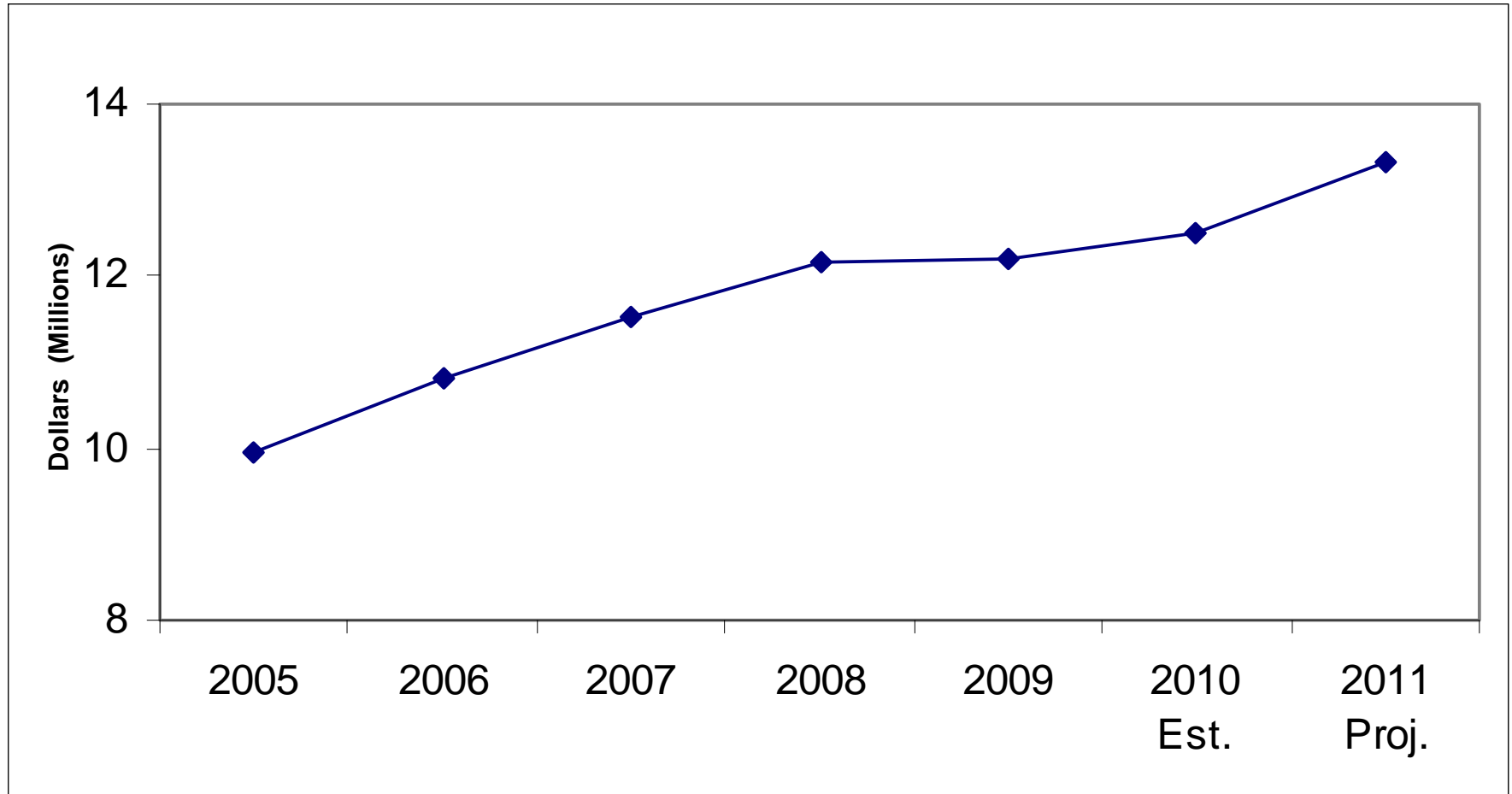
# PENSION COST INCREASE

FY 2010 (EST)	\$7,652,000
FY 2011 (PROJ)	<u>9,870,000</u>
Increase	\$2,218,000
Deferred to 2012 (Revenue)	<u>1,612,000</u>
Net Budget Impact	
-FY 2011	\$ 605,000
-FY 2012	1,613,000 plus rate increase

# PENSION COSTS

<u>Year</u>	<u>Pension Costs</u>	<u>Percentage of General Fund Expenses</u>	<u>Employer Contribution As a Percentage of Payroll</u>	
			<u>Police/Fire</u>	<u>Employees</u>
2002	\$198,000	0.3%	1.5%	1.9%
2007	6,294,000	6.0%	15-17%	8.9%
2010 (est.)	7,652,000	7.1%	16-21%	10.2%
2011 (budget)	9,870,000	9.2%	20-25%	14.7%

# HEALTH INSURANCE COSTS

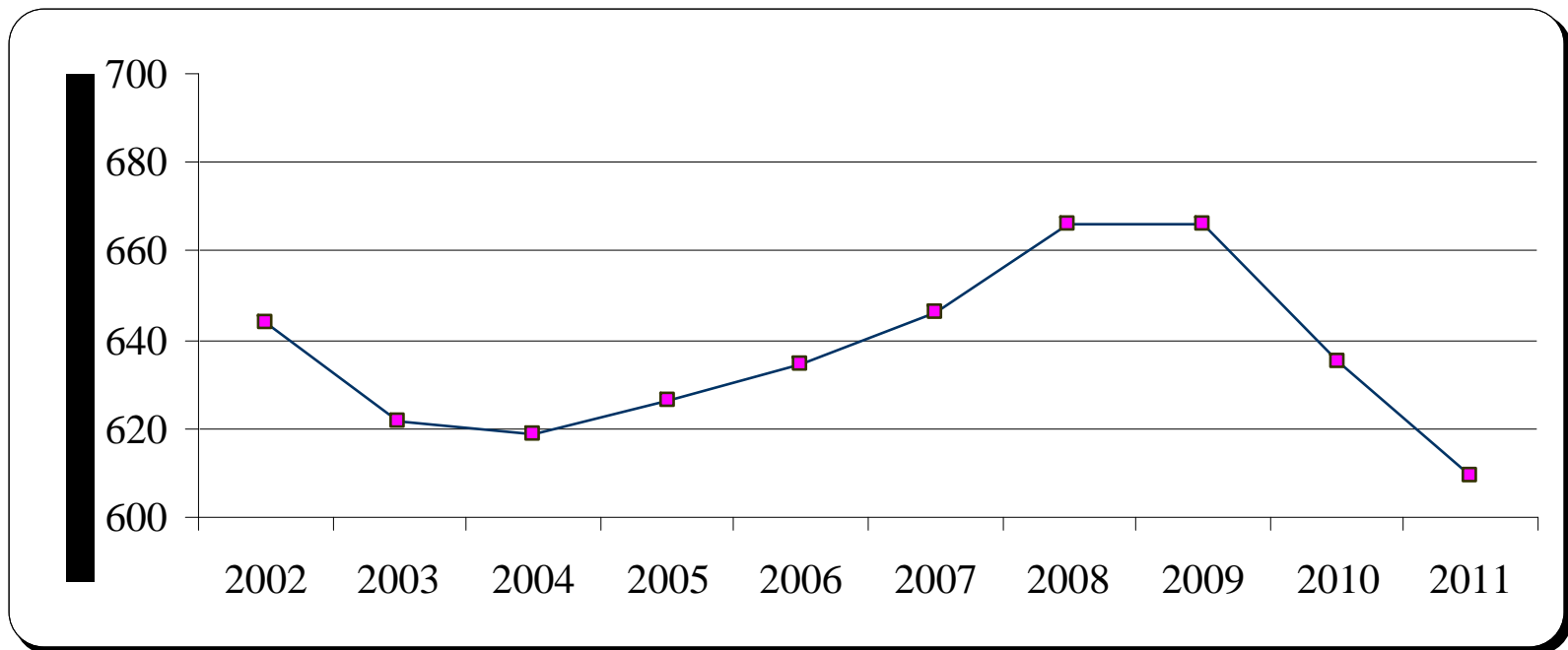




# FY 2011 BUDGET REDUCTIONS

- Elimination of 26 full-time positions
- No employee salary increases, except for union contract commitments
- Capital improvements/equipment deferrals
- Reduction of non-essential spending
- Reduced beach hours
- Reduced side walk/catch basin cleaning/youth employment/tree trimming
- Elimination of Fireworks and Day Laborer site funding

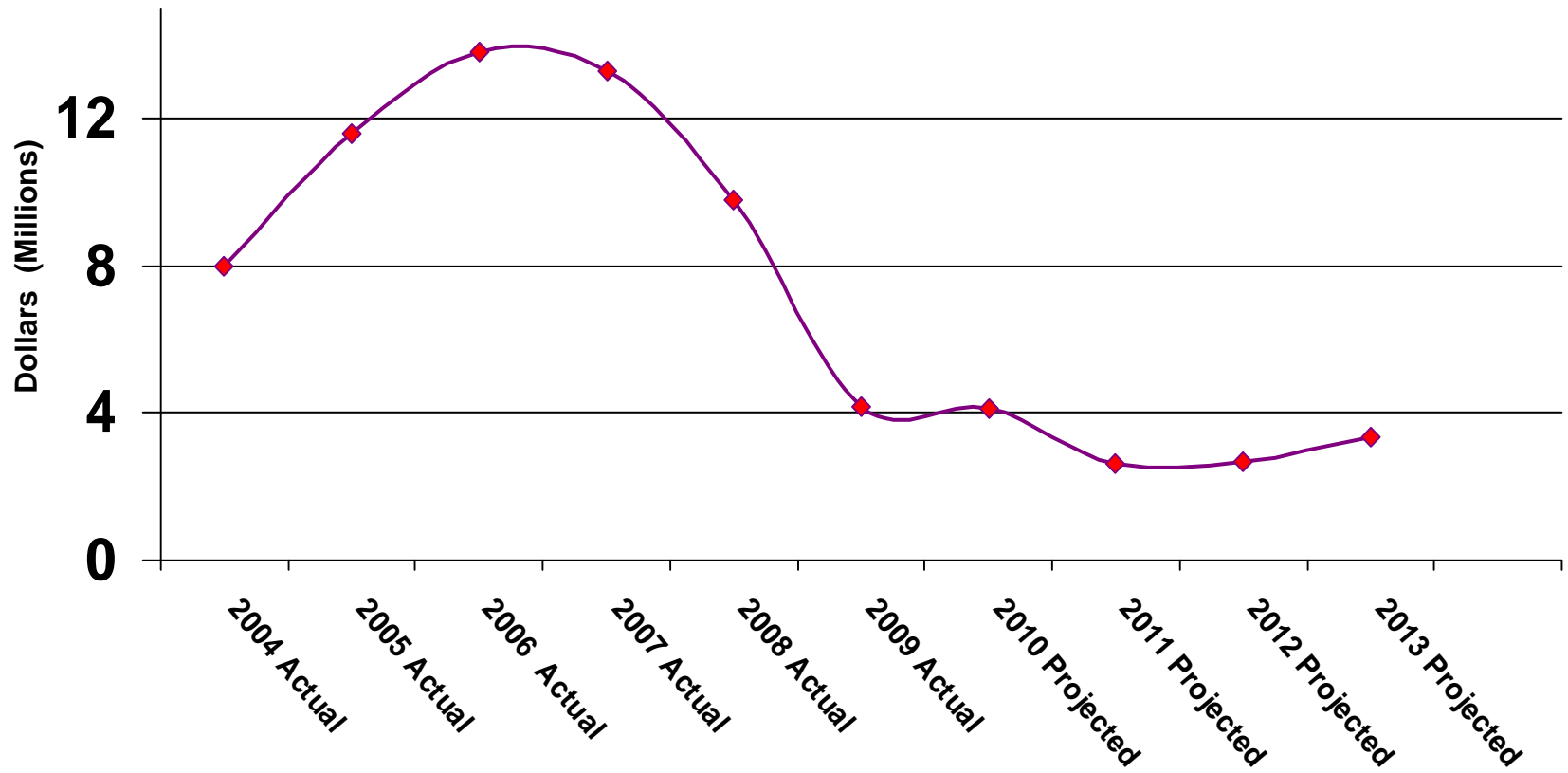
# FULL TIME STAFFING



**2011 EXPENDITURE INCREASES/(DECREASES)  
FROM 2010 BUDGET**

Retirement Costs	\$ 2,200,000
Health Insurance	500,000
Position Reductions - Net	(800,000)
Insurance	(650,000)
One – Time Grants/Expenses	(2,541,000)

# YEAR ENDING UNRESERVED FUND BALANCE



# Economic Development

- Execute a Memorandum of Understanding for the Main Street Core development
- Complete all approvals and financing for Phase I redevelopment of Hartley Houses.
- Develop a plan for the use of the Wildcliff Center, Rowing Club and surrounding park and waterfront area.
- Begin implementation of the GreeNR sustainability plan.
- Complete rehabilitation of ten income eligible homeowner units funded under the Residential Rehab program

# Public Safety

Reduce robberies by 10%

- Install and commence operation of grant-funded hardware and software enhancing video capabilities and expediting data base search efforts
- Complete installation of vehicle location software on fire apparatus to enhance dispatching efforts
- Revamp Critical Information Data System to make available more relevant and expedited data to responding fire units

# Public Works Field Operations

- Complete the North Avenue Transportation District and The Boulevard streetscape construction projects
- Substantially correct the illicit discharge violations mandated by EPA
- Initiate design of the Hutchinson River storm drain system improvements
- Finish design and begin renovation efforts of the energy savings improvements to City Hall and the Police/Court facility

# Culture and Recreation

- Complete third phase of City Park master plan improvements funded by Westchester County legacy grant
- Introduce a community garden program at Feeney Park in collaboration with the New Rochelle Boys & Girls Club
- Increase senior citizen participation at weekend/evening events, lunch programs and the use of localized transportation
- Create community based tutorial centers for students in the third to ninth grades

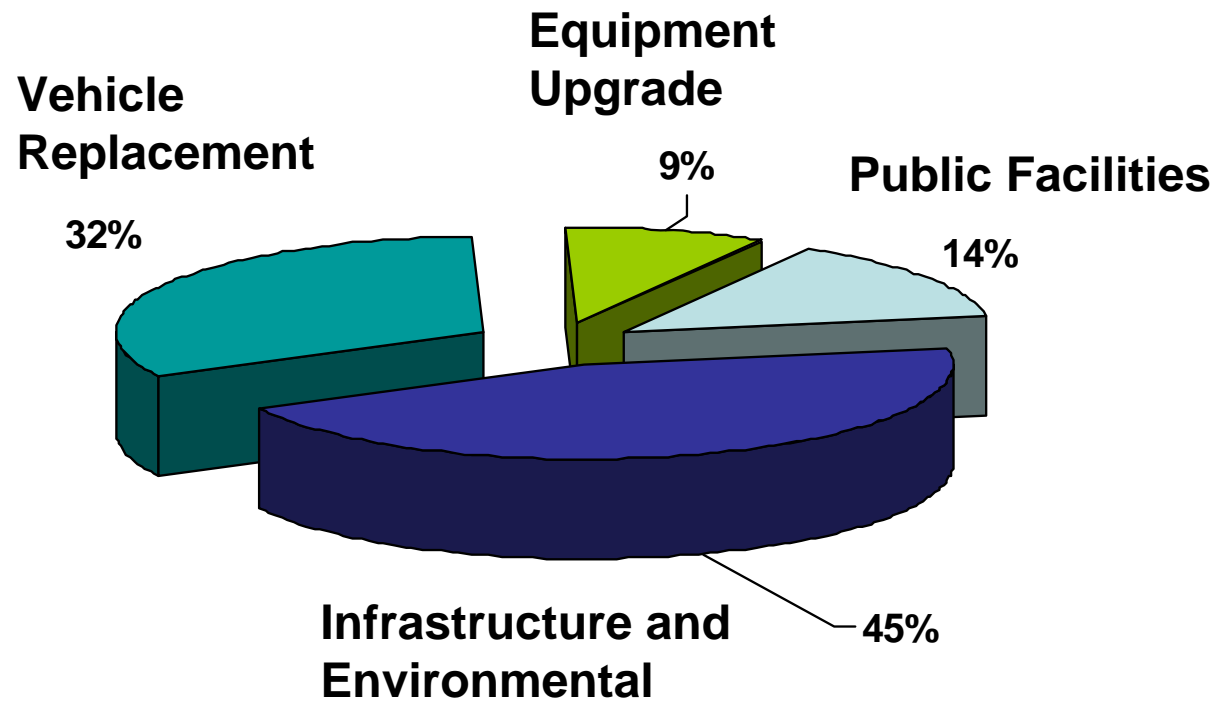


# Technology

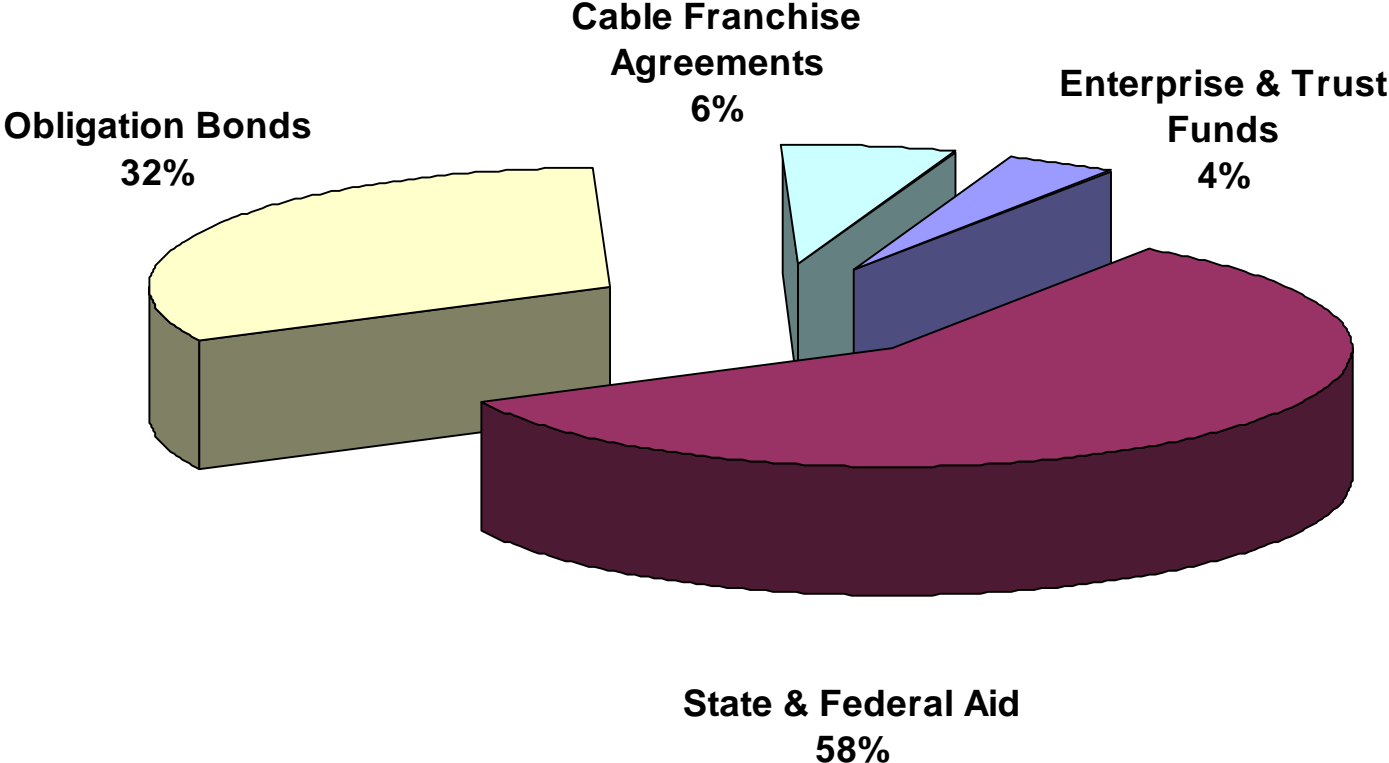
- Implement on-line property tax inquiry capabilities to facilitate efforts of title searchers, real estate agents, attorneys and homeowners
- Complete transition to virtualized network servers in City Hall
- Enhance building permit system by introducing additional features
- Launch intranet site within City Hall

# CAPITAL IMPROVEMENT PROGRAM FY 2011 PROPOSED

**\$3,407,433**



**CAPITAL IMPROVEMENT PROGRAM  
FY 2011 PROPOSED FUNDING  
\$3,407,433**



# 2011 CAPITAL IMPROVEMENT PROGRAM BOND ISSUE

Vehicle Replacement	\$646,000
Sanitary Sewer Repairs (EPA Mandate)	250,000
40 Pelham Road Improvements	100,000
Information System Upgrades	<u>90,000</u>
Total Issue	\$1,086,000

# **2011 Capital Improvement Program Other Projects**

- \$900,000 - Street Resurfacing (CHIPS)
- \$400,000 – Sidewalk & Curb Improvements (CDBG)
- \$352,000 – Doyle Center and Library Green Upgrades (CDBG)
- \$337,433 – Towards Fire Truck Acquisition (CDBG)

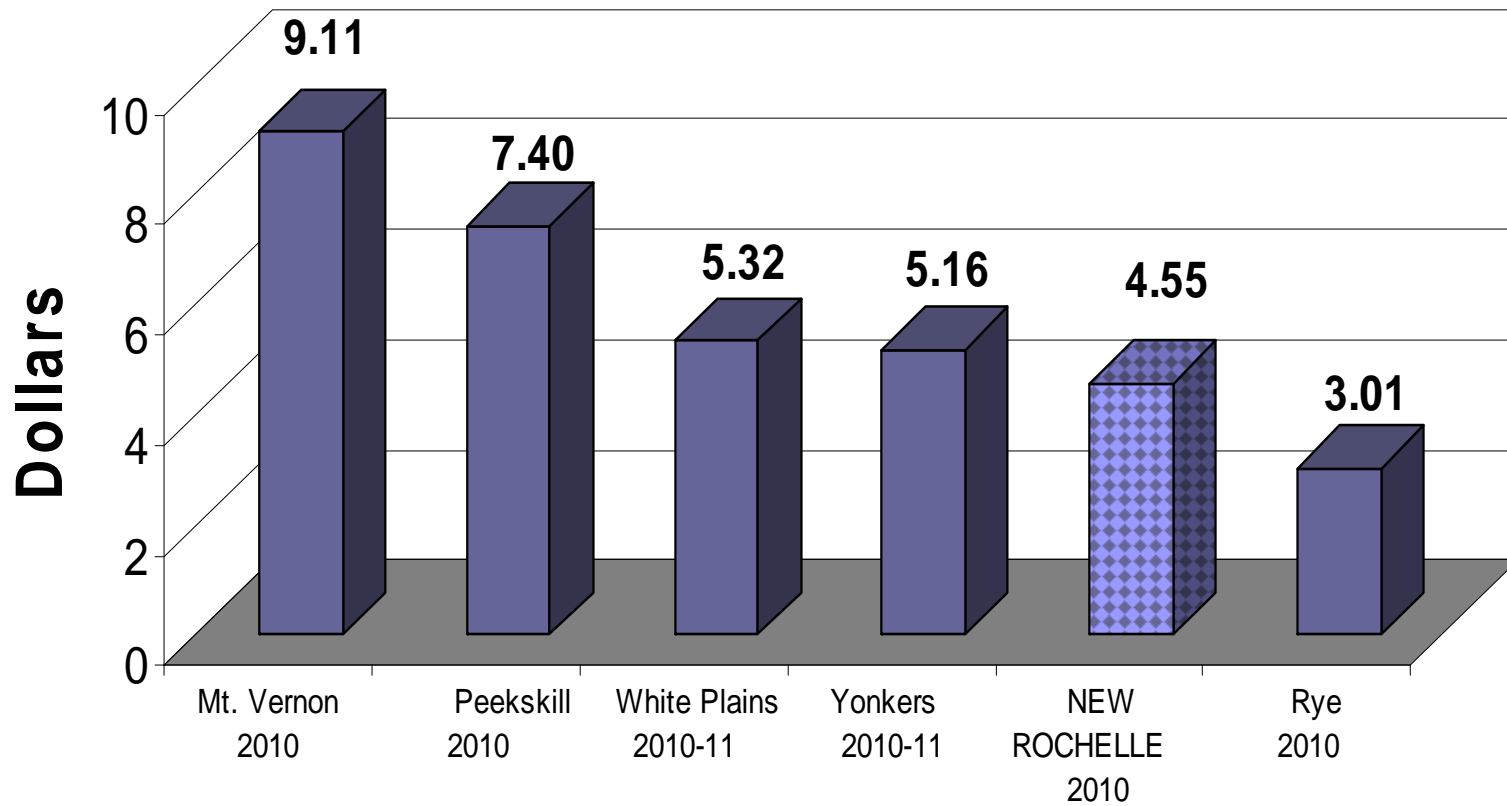
# City Tax Rate

**2011 Proposed = \$176.96**

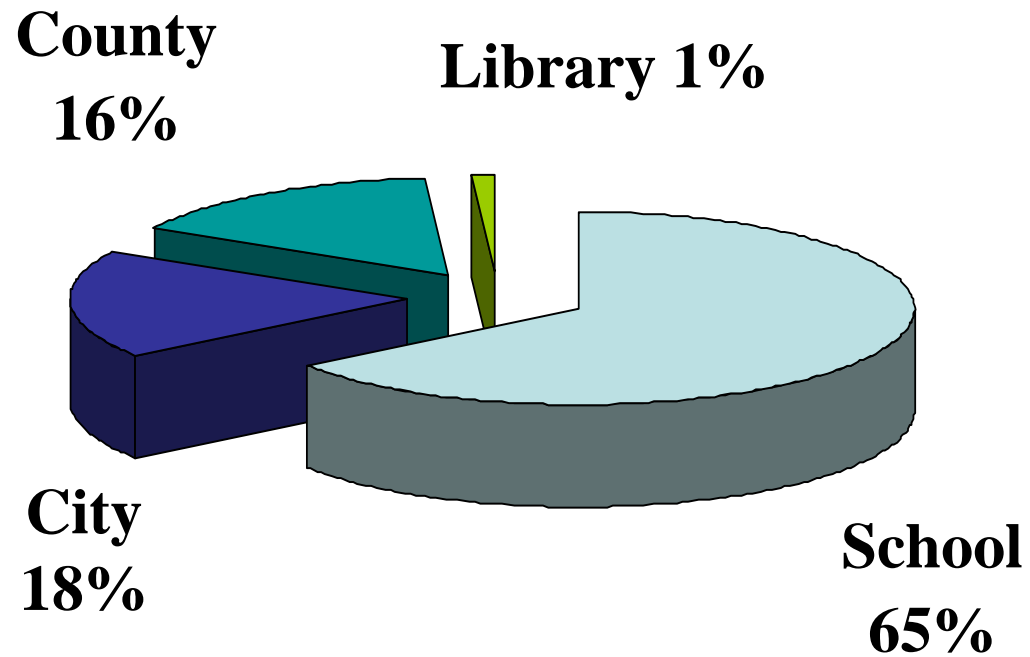
**2010 Actual = \$170.32**

**Impact to Average Homeowner = \$113 or 31 cents per day  
Less than 1% on total tax bill**

# Comparative City Real Estate Tax Rates Per \$1000 of Market Value

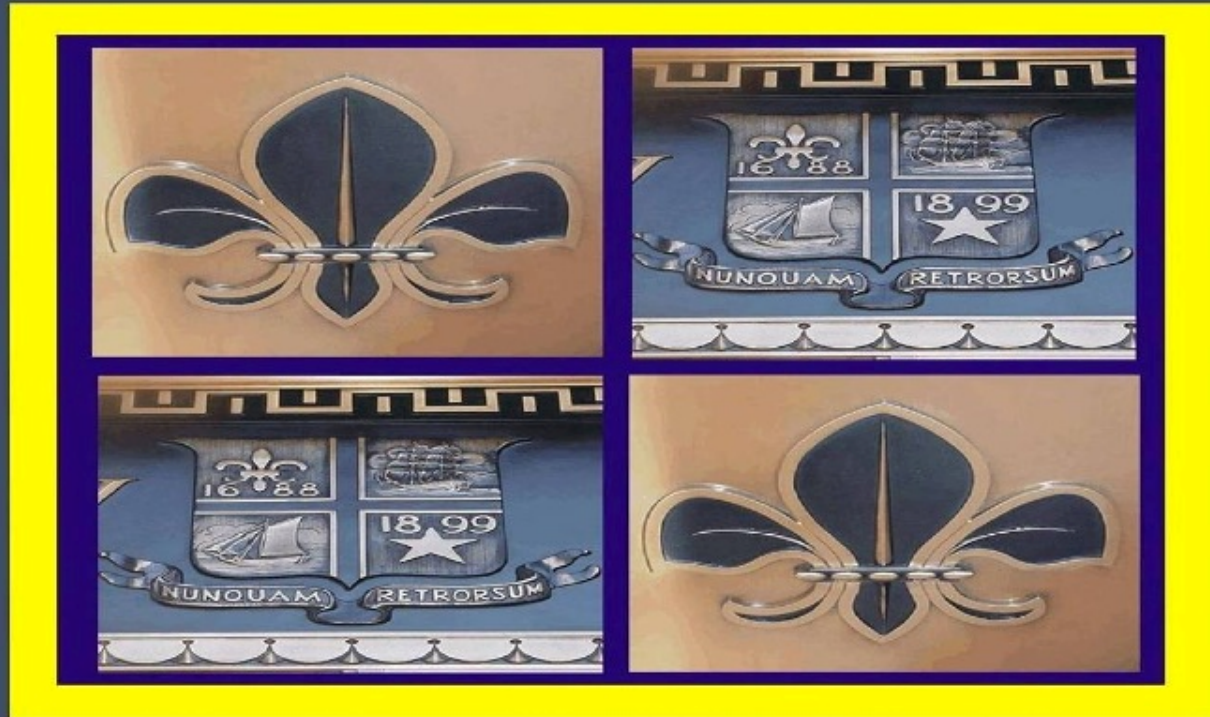


# Where Your Tax Dollar Goes





# City of New Rochelle, New York



Proposed Budget and Work Program  
2011

# **The 2011 Proposed Budget and Work Program**



**A production of the City of New Rochelle • Department of Finance/Budget Division  
Cassandra Campbell, Budget Analyst**

**Special thanks to Mark Kettner for technical assistance**